## STATE OF MONTANA BEFORE THE BOARD OF PERSONNEL APPEALS

IN THE MATTER OF THE UNFAIR LABOR PRACTICE CHARGE NO. 8-92:

WARH SPRINGS INDEPENDENT UNION NO. 5070, MONTANA FEDERATION OF STATE EMPLOYEES, AFT, AFL-CIO.

Appellants,

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FINAL ORDER

DEPARTMENT OF CORRECTIONS AND HUMAN SERVICES, STATE OF MONTANA,

Respondent.

The Findings of Fact; Conclusions of Law; and Order were issued by Stan Gerke, Hearing Examiner, on July 6, 1992.

Exceptions to the Findings of Fact; Conclusions of Law; and Order were filed by Michael Dahlem on behalf of the Complainant on July 17, 1992.

Oral argument was scheduled before the Board of Personnel Appeals on August 20, 1992.

After reviewing the record, considering the briefs and oral arguments, the Board orders as follows:

- IT IS ORDERED that the Exceptions to the Findings of Fact; Conclusions of Law; and Order are hereby denied.
- IT IS ORDERED that this Board therefore adopts the Findings of Fact; Conclusions of Law; and Order of Hearing Examiner Stan Gerke as the Final Order of this Board.

day of December, 1992. BOARD OF PERSONNEL APPEALS ROBERT CHAIRMAN NOTICE: You are entitled to Judicial Review of this Order. Judicial Review may be obtained by filing a petition for Judicial Review with the District Court no later than thirty (30) days from the service of this Order. Judicial Review is pursuant to the provisions of Section 2-4-701, et seq., MCA. CERTIFICATE OF MAILING 11 redson. , do hereby certify that a true and covrect/ copy of this document was mailed to the following on the /402 day of December, 1992: 12 13 Michael Dahlem Staff Director Montana Federation of State Employees P.O. Box 6169 15 Helena, MT 59604 16 David Ohler, Legal Counsel

David Ohler, Legal Counsel Department of Corrections and Human Services 1539 Eleventh Avenue Helena, MT 59620

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# STATE OF MONTANA DEPARTMENT OF LABOR AND INDUSTRY BEFORE THE BOARD OF PERSONNEL APPEALS

IN THE MATTER OF UNFAIR LABOR PRACTICE CHARGE NO. 8-92:

WARM SPRINGS INDEPENDENT UNION)
NO. 5070, MONTANA FEDERATION )
OF STATE EMPLOYEES, AFT, )
AFL-CIO, )

VS.

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FINDINGS OF FACT; CONCLUSIONS OF LAW; ORDER

DEPARTMENT OF CORRECTIONS AND HUMAN SERVICES, STATE OF MONTANA,

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#### I. INTRODUCTION

On August 30, 1991, the Complainant, Warm Springs Independent Union No. 5070, Montana Federation of State Employees, AFT, AFL-CIO, filed an unfair labor practice charge with the Board alleging that the Defendant, Department of Corrections and Human Services, State of Montana, violated Sections 39-31-401(1) and (3) MCA by its action of cancelling pre-approved leaves during the state employees strike at Montana State Hospital. This Board conducted an investigation and issued an Investigation Report and Determination on October 18, 1991. The Report found probably merit for the charge and concluded a formal hearing in the matter was appropriate.

The Parties to this matter agreed not to hold a formal evidentiary hearing and to submit the matter on briefs. The Parties formulated a Stipulation which stated the issue, the facts

and outlined a briefing schedule. Exhibits were attached and incorporated therein to the Stipulation.

## II. ISSUE

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Did the Defendant violate Sections 39-31-401(1) and (3), MCA, when it cancelled pre-approved leaves during the state employee strike at Montana State Hospital?

## III. STIPULATED FACT

- That the Complainant is the authorized collective bargaining agent for certain employees of the Defendant.
- 2. That the Union [Complainant], as agent for dertain employees of Defendant, entered into a collective bargaining agreement on September 20, 1989, which is attached hereto as Exhibit "A". Said agreement was in effect throughout all periods relevant to this Unfair Labor Practice complaint.
- 3. That on April 24, 1991, the Defendant issued a memorandum which notified employees that pre-approved leave would be cancelled in the event of a strike.
- That on April 26, 1991, Union members commenced a strike against the Defendant. Said strike continued until April 30, 1991.
- That on April 26, 1991, all pre-approved leave of Defendant's employees was cancelled.
- That the cancellation of pre-approved leave remained in force throughout the strike.

- That the cancellation of pre-approved leave applied to all employees of Defendant, whether union or non-union, organized or unorganized.
- That on the date of the strike, recall orders were issued to some non-union employees.
  - 9. That no recall orders were issued to union employees.
- 10. That on May 6, 1991, Lucille Siegle, Director of Treatment and Residential Services at Montana State Hospital Issued a Memorandum, attached hereto as Exhibit "B".
- That certain employees, through their agent Union, filed grievances. Exhibit "C".
- 12. That the grievance was denied by the Defendant. Exhibit
- 13. That the Defendant has adopted an Attendance/Leave Policy, attached hereto as Exhibit "E".

### IV. DISCUSSION

On April 24, 1991 the Defendant Employer issued a memorandum which notified all employees that pre-approved annual vacation leave would be cancelled in the event of a strike. On April 26, 1991 members of the Complainant Union commenced an economic strike against the Defendant Employer. Also, on April 26, 1991, all pre-approved annual vacation leave of all employees, whether union or non-union, organized or unorganized, was cancelled. The cancellation of pre-approved annual vacation leave remained in

force throughout the duration of the strike from April 26, 1991 until April 30, 1991. The Complainant Union requests this Board to find the Defendant Employer in violation of Sections 39-31-401(1) and (3) MCA for its action of cancelling employees; pre-approved annual vacation leave:

39-31-401. Unfair labor practices of public employer. It is an unfair labor practice for a public employer to:

- interfere with, restrain, or coerce employees in the exercise of the rights guaranteed in 39-31-201;
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- (3) discriminate in regard to hire or tenure of employment or any term or condition of employment in order to encourage or discourage membership in any labor organization; however, nothing in this chapter or in any other statute of this state precludes a public employer from making an agreement with an exclusive representative to require, as a condition of employment, that an employee who is not or does not become a union member, must have an amount equal to the union initiation fee and monthly dues deducted from his wages in the same manner as checkoff of union dues:
- (4)
- (5) 444

39-31-201. Public employees protected in right of self-organization. Public employees shall have and shall be protected in the exercise of the right of self-organization, to form, join, or assist any labor organization, to bargain collectively through representatives of their own choosing on

questions of wages, hours, fringe benefits, and other conditions of employment, and to engage in other concerted activities for the purpose of collective bargaining or other nutual aid or protection free from interference, restraint, or coercion.

The Montana Supreme Court has approved the practice of the Board of Personnel Appeals in using federal court and National Labor Relations Board (NLRB) precedence as guidelines interpreting the Montana Collective Bargaining for Public Employees Act as the State Act is so similar to the Federal Labor Management Relations Act, State ex rel Board of Personnel Appeals v. District Court, 183 Mont. 223 (1979), 598 P.2d 1117, 103 LRRM 2297; Teamsters Local No. 445 v. State ex rel Board of Personnel Appeals v. District Court, 183 Mont. 223 (179), 598 P.2d 1117, 103 LRRM 2297; Teamsters Local No. 45 v. State ex rel Board of Personnel Appeals v. District Court, 183 Mont. 223 (179), 598 P.2d 1117, 103 LRRM 2297; Teamsters Local No. 45 v. State ex rel Board of Personnel Appeals, 195 Mont. 272 (1981) 635 P.2d 1310, 110 LRRM 2012; City of Great Falls v. Young (III), 686 P.2d 185 (1984) 199 LRRM 2682.

The language of 401(1) and (3) are similar, if not identical, respectively to 8(a)(1) and 8(a)(3) of the Federal Act. The protection mandated by 8(a)(1) or 401(1) is the broadest of the five subdivisions framed under employer unfair labor practices. Violations under this first subdivision are regarded as either "independent" or "derivative".

Some employer unfair labor practice acts infringe upon 8(a)(1) only and are not incidental to the violation of the other four

subdivisions. These acts are regarded as independent and, therefore, stand alone. The National Labor Relations Board (NLRB) has long noted that, "a violation by an employer of any of the four subdivisions of Section 8, other than subdivision one, is also a violation of subdivision one." 1938 NLRB Ann. Rep. 52 (1939). In this matter at hand, the Complainant Union alleged violations of 401(1) and (3). Therefore, the 401(1) charge is regarded as derivative and should a 401(3) violation be found then a 401(1) violation would also be held.

In Texaco, Inc., 285 NLRB No. 45, 1126 LRRM 1001 (1987), the National Labor Relations Board held that the question whether an employer violated 8(a)(3) by its action of suspending benefits to disabled employees during a strike is governed by the test for alleged unlawful conduct set forth in NLRB v. Great Dane Trailers, 388 US 26, 65 LRRM 2465 (1967). Under the adopted test, the General Counsel meets its prima facie burden of proving some adverse effects of the benefits denial on employee statutory rights by showing "(1) the benefit was accrued and (2) the benefit was withheld on the apparent basis of a strike," Once the General Counsel makes prima facie showing if at least adverse effect on employee rights, the burden then shifts to the employer to come forward with proof of legitimate and substantial business justification for it cessation of benefits. The employer may meet this burden by 1) proving that a collective bargaining

representative clearly and unmistakably waived employees' statutory right to be free of such discrimination or coercion, or 2) by demonstrating reliance on a non-discriminatory contract interpretation that is reasonable and arguably correct and thus sufficient to constitute legitimate and substantial business justification for its conduct. (NOTE: In both Great Dane Trailers and Texaco the employee benefits at issue were disability benefits and accident and sick benefits that provided periodic cash payments to injured, disabled, or otherwise ill employees.)

There can be no dispute that annual vacation leave is an "accrued benefit". Section 2-18-601 et seq., MCA governs this well established benefit for public employees in Montana. Additionally, the existing collective bargaining agreement (Exhibit "A") between the Parties to this matter contains the terms and conditions of annual vacation leave as outlined by statute. Therefore, the first test in Great Dane Trailers has been met - the benefit was accrued.

Two days prior to commencement of the strike the Defendant Employer gave notice to all employees that pre-approved annual vacation leave would be cancelled in the event of a strike. There is no dispute concerning this fact. Thus, the second test has been met - the benefit was withheld on the apparent basis of a strike.

The burden now shifts to the Defendant Employer. In this matter, the Defendant Employer admits, and there is no showing otherwise, that employees did not waive their right to be free from

discrimination. The Defendant Employer does rely on the second defense test under <u>Great Dane Trailers</u> and argues that the language of the existing contract, certain employer policy and State statute allowed for the cancellation of pre-approved annual vacation leave. And, such cancellation of leave was for legitimate business reasons.

The existing collective bargaining agreement (Exhibit "A") provides under Article 13, Section 1, Part (K): "There is no guarantee that any annual leave request will be granted at any specific time. The needs of the hospital and unit will be given first consideration." Exhibit "E", Hospital Operating Policy and Procedures, Montana State Hospital Warm Springs, Montana, provides:

## ANNUAL LEAVE

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There is no guarantee that any annual leave request will be granted at any specific time. The needs of the hospital and unit will be given first consideration. If the hospital and unit needs are met, the requests for annual leave will be administered according to Administrative Rules of Montana 2.21.201 through 2.21.234 and MOM Policy 3-0305, Department of Institutions

Section 2-18-616 MCA provides, "The dates when employees' annual vacation leaves shall be granted shall be determined by agreement between each employee and his employing agency with regard to the best interest of the state, any county or city thereof as well as the best interests of each employee." The interpretation of the collective bargaining agreement, the employer policy, and State

statute place great emphasis on the importance of the hospital operation and, in no manner, discriminates against any employee, group of employees, or union affiliation. The Defendant Employer cancelled pre-approved annual vacation leave of all employees - both union and non-union employees. Discrimination has not been shown. Antiunion animus has not been shown. Legitimate and substantial business justification has been shown.

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In a case regarding the cancellation of vacation at time of strike, Stokely-Van Camp v. NLRB, 722 F.2d 1324, 114 LRRM 3569 (CA 7, 1983), the Court held that the employer did not violate B(a)(3). In this case, the employer cancelled and rescheduled vacations of union employees on the eve of an announced strike date to a period commencing after conclusion of the strike. The Court held the action was not "inherently destructive" of important employee rights and even though "comparatively slight" harm was suffered by union members the employer had demonstrated substantial business reasons for its conduct. As in this matter at hand, the annual vacation leave was not lost - State statute protects the property right aspect of earned vacation leave. The actual dates of leave would have to be rescheduled. The affected employee(s) would have suffered only the inconvenience of rescheduling vacation days. Additionally, in this matter, the Defendant Employer provided a medical emergency exception to its position of cancelling preapproved annual vacation leave which would have alleviated any real hardship (Exhibits "B" and "D").

#### V. CONCLUSIONS OF LAW

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- 1. The Board of Personnel Appeals has jurisdiction in these matters pursuant to Section 39-31-405 et seq., MCA.
- The Defendant, Department of Corrections and Human Services, State of Montana, has not violated Sections 39-31-401(1) or (3) MCA.

#### VI. RECOMMENDED ORDER

Unfair Labor Practice Charge No. 8-92 is hereby dismissed.

DATED this 6th day of July, 1992.

BOARD OF PERSONNEL APPEALS

By:

Stan Gerke

Hearing Examiner